

Showcase Sites: North Bristol NHS Trust



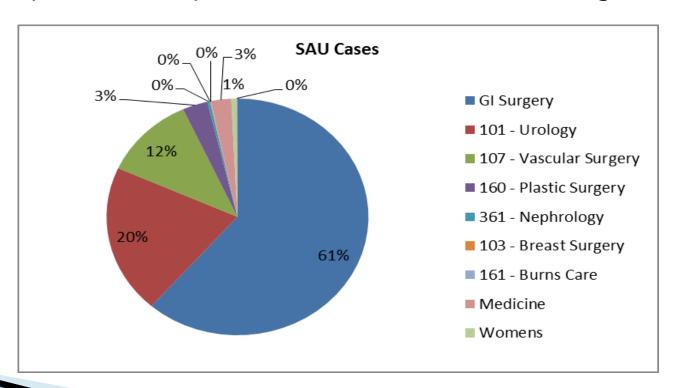


SURGICAL EMERGENCY CARE North Bristol NHS Trust



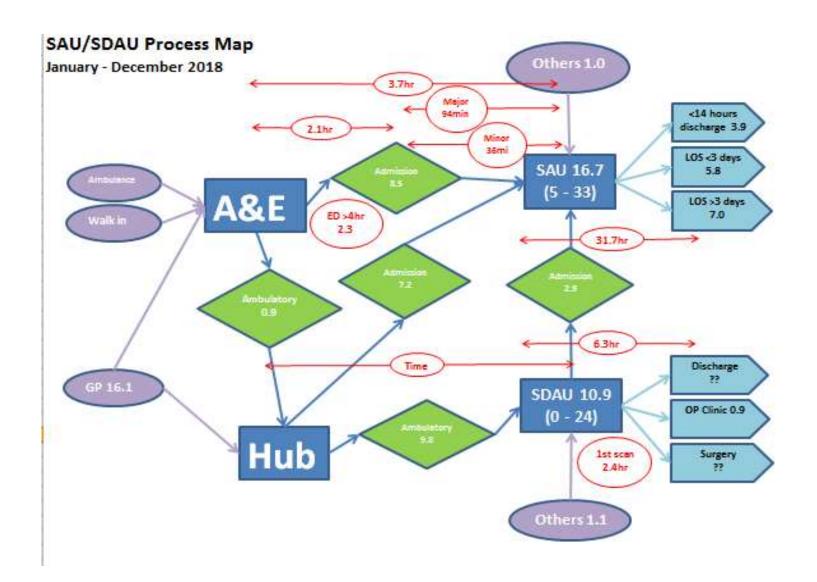
Surgical Assessment Unit

32 bedded unit, 1 'procedure' room Nurse led, Multiple Consultant led WR Input from: Hospital@Home, React, Geriatrician Registrar



SURGICAL DAY ASSESSMENT UNIT

- Located in outpatient area using 4 clinic rooms
- Close proximity to ED and Diagnostics (MRI, CT)
- Staffed by 1 RN and 1 HCA from SAU workforce
 - Urology registrar (support by consultant)
 - GI Consultant, F2 and F1 (registrar on SAU)



18/19 Service Re-design and Improvements

- Re-located SDAU to outpatient setting
- Additional 400k worth of additional investment into kit, capital and workforce
- Change in IT systems to introduce electronic FLOW system covering SDAU and SAU as separate entities
- Improved data analysis and management to identify further opportunity
- NO MORE AMBULATORY > fit to sit versus bed required
- Increase in ring fenced 'hot' theatre capacity for urology and GI to allow for quicker access for emergency patients such as hot stones or laparoscopic cholecystectomy
- Increased ring fenced ultra sound capacity for surgical emergency admissions.
- Protocolised Pathways; Abscess/Biliary/UGI/LGI Pain/LGI bleed based on NEWS/Stability

KEY OUTCOMES

			SAU	Measures		SDAU Measures				
	Month	SAU	SAU	SAU <14hr	% SAU	SDAU	SDAU Avg	SDAU	% SDAU	SDAU Avg
Year	_Stai 🔻	Cases	AvLoS	Discharge	14hr Dis	Cases	Dept hrs	Conversions	Conversions	time 1st Scan
2017 To	otal	4900	39.7	814	16.6%	3777	6.1	1223	32.4%	3.1
2018 Total		6106	31.7	1430	23.4%	3983	6.3	1064	26.7%	2.4

- •Reduction in transfer time from DTA within ED to SAU/SDAU: for Minors patients 21 minutes (avg. 54 minutes reduced to 33 minutes); and 10 minutes for majors patient
- Reduction in LoS on SAU ward from 38.5 hours to 32.1 hours.
- •Increase of 6.8% admission avoidance with 76.09% of patients assessed via SDAU and discharged same day in winter 2018/19

				SAU/SDAU Combined Measures							
Month		GP Adm	% GP Adm	Avg ED	Majors Avg	Minors Avg					
Year		_Stai	•	Saved	Saved	Wait hrs	DTA Wait mins	DTA Wait mins			
2017 Total				2005	44.1%	3.8	111.2	51.7			
. 2018 Total				2360	40.2%	3.7	94.5	36.0			

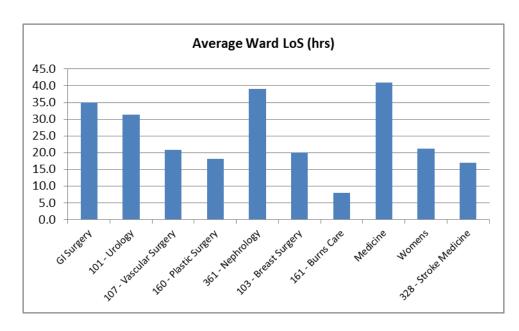
WINTER 17/18 VS 18/19

		SAUI	Measures			SDA	U Measures			SAU/	SDAU Co	mbined Measure	S
	SAU	SAU	SAU <14hr	% SAU	SDAU	SDAU	% SDAU	SDAU Avg	GP Adm	% GP Adm	Avg ED	Majors Avg DTA	Minors Avg
Week_Start 🔻	Cases	AvLoS	Discharge	14hr Dis	Cases	Conversions	Conversions	time 1st Scan	Saved	Saved	Wait hrs	Wait mins	DTA Wait mins
Total	1731	32.1	354	20.5%	1343	321	23.9%	2.0	603	42.1%	4.1	102.2	32.6
Change	12.0%				21.1%	-5.6%		-20.3%	-1.3%		3.0%	-8.9%	-39.4%

0 complaints for March 2019

Average of 3-5 empty beds to start day each day on SAU

Improvement in LOS on SAU supporting better FLOW through ED



Emergency Theatre Provision

We monitor our emergency theatre based on the above KPIs. For GI surgery we perform as follows; (aiming for 85% as per NELA recommendations)

Immediate

% In Targ					
FirstD -	Total				
Nov-17	79.4%				
Dec-17	77.6%				
Jan-18	76.9%				
Feb-18	77.6%				
Mar-18	70.6%				
Apr-18	68.6%				
May-18	78.4%				
Jun-18	80.0%				
Jul-18	78.8%				
Aug-18	80.4%				
Sep-18	76.0%				
Oct-18	67.4%				
Total	75.9%				

Emergency

% In Targ FirstD - Total						
Nov-17	65.9%					
Dec-17	68.0%					
Jan-18	76.7%					
Feb-18	75.0%					
Mar-18	71.4%					
Apr-18	76.3%					
May-18	75.2%					
Jun-18	81.5%					
Jul-18	71.3%					
Aug-18	73.7%					
Sep-18	71.6%					
Oct-18	67.9%					
Total	72.8%					

Urgent

% In Targ						
FirstD -1	Total					
Nov-17	78.7%					
Dec-17	81.0%					
Jan-18	88.5%					
Feb-18	83.6%					
Mar-18	85.9%					
Apr-18	86.7%					
May-18	87.4%					
Jun-18	89.6%					
Jul-18	84.7%					
Aug-18	84.4%					
Sep-18	80.2%					
Oct-18	83.5%					
Total	84.6%					

Scheduled

% In Targ						
FirstD						
Nov-17	79.6%					
Dec-17	81.3%					
Jan-18	87.1%					
Feb-18	87.3%					
Mar-18	87.0%					
Apr-18	87.9%					
May-18	87.9%					
Jun-18	91.5%					
Jul-18	94.0%					
Aug-18	91.9%					
Sep-18	91.6%					
Oct-18	91.7%					
Total	89.2%					

Chole-Quic

Wait for Surgery 8 days < 30% to 100% Waiting List 120 reduction to 20

NEXT STEPS

Expansion of nurse practitioner role

Triage: phone calls via ward nursing team to increase accuracy?

Safari Ward Rounds; delays to TTAs/pharmacy

Embedding nurse led discharge/enhanced recovery pathways (emergency laparotomy etc)

Key focus on frailty patients

Further review of flow into emergency theatres/identification of quick access